### **AUDITING PROCEDURES REPORT**

Issued under P.A. 2 of 1968, as amended. Filling is mandatory.	, ILLI O					
Local Government Type:  ☐ City ☑ Township ☐ Village ☐	Other	Local Government Nan Pokagon Township	ne:		County Cass	
Audit Date March 31, 2004	Opinion D			ate Accountant Reptember 30, 200	•	ed To State:
We have audited the financial statemed accordance with the Statements of the Statements for Counties and Local Units	Governme	ntal Accounting Standar	nt and rendere ds Board (GAS	d an opinion on B) and the <i>Unifo</i>	financial state	
We affirm that:  1. We have complied with the <i>Bulletin</i> a  2. We are certified public accountants			rnment in Michi	gan as revised.		
We further affirm the following. "Yes" comments and recommendations.	responses	have been disclosed i	n the financial	statements, inclu	ding the notes	s, or in the report o
	ent units/fur	elow: nds/agencies of the local icits in one or more of the				
yes no 3. There are instance yes no 4. The local unit ha	s violated t	compliance with the Unifi he conditions of either a	n order issued u	0 0	•	•
☐ yes ☐ no 5. The local unit h	nolds depos	e Emergency Municipal L sits/investments which d P.A. 55 of 1982, as amen	o not comply v		quirements. (P	A. 20 of 1943, as
yes no 6. The local unit has yes no 7. The local unit has benefits (normal	s been delings violated costs) in the	nquent in distributing tax the Constitutional requir ne current year. If the pla	revenues that we ement (Article of an is more than	vere collected for 9, Section 24) to 100% funded an	fund current	, year earned pensior
		ement, no contributions at cards and has not adop			quired by P.A.	266 of 1995 (MCL
	s not adopt	ed an investment policy a	as required by P	.A. 196 of 1997 (	MCL 129.95).	
We have enclosed the following:				Enclosed	To Be Forwarded	Not d Required
The letter of comments and recommend				$\square$		
Reports on individual federal assistance	e programs	(program audits).				
Single Audit Reports (ASLGU).						
Certified Public Accountant (Firm Name	e): <b>P</b>	LANTE & MOF	RAN, PLL	<u>.C</u>		
Street Address 511 Renaissance Drive, Suite 120			City St. Joseph		State MI	ZIP 49085
Accountant Signature					1	
7.000 dintant orginataro						
Hente & Moran,	9770					

# Township of Pokagon, Michigan Cass County

# Financial Report with Additional Information

March 31, 2004



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Suite 120 511 Renaissance Drive St. Joseph, MI 49085 Tel: 269.982.8000 Fax: 269.982.2800 plantemoran.com

### Auditor's Report

Members of the Township Board Township of Pokagon, Michigan

We have audited the accompanying general purpose financial statements of the Township of Pokagon, Michigan, as of March 31, 2004 and for the year then ended, as listed in the table of contents. These general purpose financial statements are the responsibility of the Township of Pokagon, Michigan management. Our responsibility is to express an opinion on these financial statements based on our audit.

We conducted our audit in accordance with auditing standards generally accepted in the United States of America. Those standards require that we plan and perform the audit to obtain reasonable assurance about whether the financial statements are free of material misstatement. An audit includes examining, on a test basis, evidence supporting the amounts and disclosures in the financial statements. An audit also includes assessing the accounting principles used and significant estimates made by management, as well as evaluating the overall financial statement presentation. We believe that our audit provides a reasonable basis for our opinion.

In our opinion, the general purpose financial statements referred to above present fairly, in all material respects, the financial position of the Township of Pokagon, Michigan as of March 31, 2004 and the results of its operations for the year then ended, in conformity with accounting principles generally accepted in the United States of America.

Plante & Moran, PLLC

September 9, 2004

		Governmental Fund Type					
		General	Spec	cial Revenue			
Assets							
Cash and cash equivalents (Note 2) Investments (Note 2) Due from other funds (Note 3) Delinquent taxes receivable (Note 4) Restricted assets (Notes 2 and 5) Capital assets (Note 6)	\$	235,094 507,991 12,329 3,532 -	\$	10,102 97,042 33,175 12,786 73,179			
Total assets	\$	758,946	\$	226,284			
Liabilities and Fund Equity							
Liabilities  Accounts payable  Other accrued liabilities  Due to other funds  Due to other governmental units	\$	5,055 543 - -	\$	- - - -			
Total liabilities		5,598		-			
Fund Equity Investment in general fixed assets Fund balances: Reserved (Note 5) Unreserved		- - 753,348		- 73,179 153,105			
Total fund equity		753,348		226,284			
Total liabilities and fund equity	<u>\$</u>	758,946	\$	226,284			



# Combined Balance Sheet - All Fund Types and Account Group March 31, 2004

\$	349,204	\$	236,256	\$	1,570,690	\$	1,130,560			
	-		236,256		1,215,888		1,126,271			
	-		-		906,453		846,005			
	-		_		73,179		82,605			
	-		236,256		236,256		197,661			
	349,204		-		354,802		4,289			
	303,700				303,700		589			
	45,504	\$	-		45,504		-			
\$	<u>-</u>	\$	- -	\$	5,055 543	\$	3,700			
Ψ	347,204	Ψ	230,230	<u>*************************************</u>	1,370,070	<u>*************************************</u>	1,130,300			
\$	349,204	\$	236,256	\$	1,570,690	\$	1,130,560			
			236,256		236,256		197,661			
	-		-		73,179		67,046			
	- -		-		45,504 16,318		- 13,703			
	-		-		605,033		569,670			
\$	349,204	\$	-	\$	594,400	\$	282,480			
	Agency		Assets		2004		2003			
٦	Trust and	Ge	neral Fixed							
					Marc	ch 31				
	Туре	Acc	ount Group		(Memoran	dum	Only)			
Fid	uciary Fund			Total						



# Combined Statement of Revenue, Expenditures and Changes in Fund Balances - All Governmental Fund Types Year Ended March 31, 2004

					 Total (Memo	randı	um Only)
					 Year Ende	d Ma	rch 31
		General	Spe	ecial Revenue	2004		2003
Revenue							
Taxes	\$	41,581	\$	125,150	\$ 166,731	\$	155,356
Licenses and permits		38,288		-	38,288		32,275
State sources		158,573		-	158,573		173,593
Local sources		20,480		-	20,480		20,205
Interest		11,204		3,493	14,697		7,885
Landfill		2,674		-	2,674		2,680
Other		12,793		4,850	17,643		11,542
Total revenue		285,593		133,493	419,086		403,536
Expenditures							
General government		92,187		-	92,187		89,037
Public s safety		25,678		173,972	199,650		114,759
Highways and streets		55,308		-	55,308		64,956
Other	_	20,920			 20,920		20,317
Total expenditures		194,093		173,972	 113,107		109,354
Excess (Deficiency) of Revenue Over							
Expenditures		91,500		(40,479)	51,021		114,467
Fund Balances - Beginning of year		661,848		266,763	 928,611		814,144
Fund Balances - End of year	\$	753,348	\$	226,284	\$ 979,632	\$	928,611



		Ge	eneral Fund		
					Variance
				F	- avorable
	 Budget		Actual	_(U	nfavorable)
Revenue Taxes Licenses and permits State sources Local sources Interest Landfill fees Other	\$ 39,000 27,500 150,000 - 7,000 2,500 10,520	\$	41,581 38,288 158,573 20,480 11,204 2,674 12,793	\$	2,581 10,788 8,573 20,480 4,204 174 2,273
Total revenue	236,520		285,593		49,073
Expenditures General government Public safety Highways and streets Other	122,900 23,100 51,500 25,880		92,187 25,678 55,308 20,920		30,713 (2,578) (3,808) 4,960
Total expenditures	 223,380		194,093		29,287
Excess (Deficiency) of Revenue Over Expenditures	13,140		91,500		78,360
Fund Balances - Beginning of year	 661,848		661,848		<u>-</u>
Fund Balances - End of year	\$ 674,988	\$	753,348	\$	78,360



# Combined Statement of Revenue, Expenditures and Changes in Fund Balances – Budget and Actual - Governmental Fund Types Year Ended March 31, 2004

Special Revenue Funds

 <u> </u>	cciai	Revenue rui	iius						
 			Variance						
			F	avorable					
Budget		Actual	(Uı	nfavorable)					
\$ 108,659 - - - - 3,700	\$	125,150 - - - - 3,493	\$	16,491 - - - (207)					
- 2,600		- 4,850		- 2,250					
 2,000		4,000		2,230					
114,959		133,493		18,534					
108,659		- 173,972		- (65,313)					
 <u>-</u>		- 		- 					
 108,659		173,972		(65,313)					
6,300		(40,479)		(46,779)					
 266,763		266,763							
\$ 273,063	\$	226,284	\$	(46,779)					



# Notes to Financial Statements March 31, 2004

### **Note 1 – Summary of Significant Accounting Policies**

The accounting policies of the Township conform to accounting principles generally accepted in the United States of America, as applicable to governmental units. The following is a summary of the significant accounting policies:

**Reporting Entity** - The Township is governed by an elected five-member Board of Trustees. As required by generally accepted accounting principles, these financial statements present the Township of Pokagon and its component units. In accordance with generally accepted accounting principles, there are no component units to be included in these financial statements.

**Fund Accounting** - The accounts of the Township are organized on the basis of funds and account groups, each of which is considered a separate accounting entity. The various funds are grouped, in the combined financial statements in this report, into generic fund types in two broad fund categories as follows:

#### **Governmental Funds**

**General Fund** - The General Fund contains the records of the ordinary activities of the Township that are not accounted for in another fund. General Fund activities are financed by revenues from general property taxes, state-shared revenues and other sources.

**Special Revenue Funds** - Special Revenue Funds are used to account for the proceeds of earmarked revenues or financing activities requiring separate accounting because of legal or regulatory provisions.

### **Fiduciary Funds**

**Agency Funds** - Agency Funds are used to account for assets held by the Township as agent for other funds and other governmental units. Agency funds are custodial in nature (assets equal liabilities) and do not involve measurement of results of operations.



# Notes to Financial Statements March 31, 2004

### Note 1 – Summary of Significant Accounting Policies (Continued)

**Basis of Accounting** - All governmental funds and agency funds utilize the modified accrual basis of accounting. Modifications in such method from the accrual basis are as follows:

a. Property taxes and other revenue that are both measurable and available for use to finance operations are recorded as revenue when earned. Other revenue is recorded when received.

Properties are assessed as of December 31. The related property taxes are billed and become a lien on December 1 of the following year. The taxes are due with the final collection date as of February 28 of the ensuing year before they are added to the county tax roll.

- b. Payments for inventoriable types of supplies are recorded as expenditures at the time of purchase.
- c. Normally, expenditures are not divided between years by the recording of prepaid expenses.

**Investments** – Investments are recorded at fair value, based on quoted market prices.

**Fixed Assets** - Fixed assets used in governmental fund type operations are accounted for in the General Fixed Assets Account Group, rather than in the governmental funds. Such assets, which are recorded as expenditures at the time of purchase, do not include certain improvements such as roads, bridges, curbs and gutters, streets and sidewalks and lighting systems. No depreciation has been provided on general fixed assets.

All fixed assets are recorded at cost or, if donated, at their estimated fair value on the date donated.

The General Fixed Assets Account Group is not a fund and does not involve the measurement of results of operations.



# Notes to Financial Statements March 31, 2004

### Note 1 – Summary of Significant Accounting Policies (Continued)

**Memorandum Only Totals** - The total data presented is the aggregate of the fund types and account groups. No consolidating or other eliminations were made in arriving at the totals; therefore, they do not present consolidated information.

**Use of Estimates** – The preparation of financial statements in conformity with accounting principles generally accepted in the United States of America requires management to make estimates and assumptions that affect the reported amounts of assets and liabilities and disclosure of contingent assets and liabilities at the date of the financial statements and the reported amounts of revenue and expenses during the period. Actual results could differ from those estimates.

Other accounting policies are disclosed in other notes to financial statements.

### Note 2 - Deposits and Investments

The Township's deposits and investments at March 31, 2004 are included on the balance sheet under the following classifications:

	Balance Sheet Classification									
	Cash	n and Cash								
	Eq	uivalents	Inv	estments		Assets		Total		
Deposits Investments	\$	594,400	\$	605,033	\$	73,179 -	\$	667,579 605,033		
Total	\$	594,400	\$	605,033	\$	73,179	\$	1,272,612		

**Deposits** - The above deposits were reflected in the accounts of the bank (without recognition of checks written but not yet cleared or of deposits in transit) at \$697,463. Of that amount, \$273,179 was covered by federal depository insurance and \$424,284 was uninsured and uncollateralized. The Township believes that due to the dollar amounts of cash deposits and the limits of FDIC insurance, it is impractical to insure all bank deposits. As a result, the Township evaluates each financial institution it deposits Township funds with and assesses the level of risk of each institution; only those institutions with an acceptable estimated risk level are used as depositories.



### Notes to Financial Statements March 31, 2004

### Note 2 - Deposits and Investments (Continued)

**Investments** - The Township is authorized by Michigan Public Act 20 of 1943 (as amended) to invest surplus monies (of nonpension funds) in U.S. bonds and notes, certain commercial paper, U.S. government repurchase agreements, bankers' acceptances and mutual funds and investment pools that are composed of authorized investment vehicles. To the extent cash from various funds has been pooled in an investment, related investment income is allocated to each fund based on relative participation in that pool.

The Township's investments during the year consisted solely of bank investment pools. There was \$605,033 invested in such funds at March 31, 2004. Investments are normally categorized to given an indication of the level of risk assumed by the Township; however, bank investment pools are not categorized because they are not evidenced by securities that exist in physical or book entry form. The Township believes that the investments in these funds comply with the investment authority noted above. The bank investment pools are regulated by the Michigan Banking Act, and the fair value of the position in the pool is the same as the value of the pool shares.

#### Note 3 - Interfund Receivables

The following are the interfund receivables at March 31, 2004:

General Fund
Trust and Agency Fund
\$ 12,329

Special Revenue Funds
Trust and Agency Fund
33,175

Total interfund receivables
\$ 45,504

### **Note 4 - Property Taxes Receivable**

The delinquent real property taxes of the Township are purchased by Cass County. The County intends to sell tax notes, the proceeds of which will be used to pay the Township for these property taxes. It is anticipated this will take place in May 2004. These taxes have been recorded as revenue in the current year.



### Notes to Financial Statements March 31, 2004

### Note 5 - Restricted Assets/Reserved Fund Balance

Restricted assets consist of the following:

Donations to the Township for the cemetery are invested in certificates of deposit. Income earned from the investments is reinvested for future capital expenditures of the cemetery.

\$ 73,179 \$ 73,179

Total restricted assets

### Note 6 - Capital Assets

A summary of changes in general fixed assets follows:

								Balance
	I	Balance					V	larch 31,
	Ap	ril 1, 2003	A	Additions		eletions	2004	
Land and improvements	\$	17,905	\$	-	\$	-	\$	17,905
Buildings		91,481		-		-		91,481
Recreational equipment		6,234		-		=		6,234
Office furniture		38,929		-		-		38,929
Vehicles		43,112		81,707		43,112		81,707
Total	\$	197,661	\$	81,707	\$	43,112	\$	236,256



# Notes to Financial Statements March 31, 2004

### Note 7 - Budget Information

The annual budget is prepared by the Township Supervisor and adopted by the Township Board; subsequent amendments are approved by the Township Board. Unexpended appropriations lapse at year end; encumbrances are not included as expenditures. The amount of encumbrances outstanding at March 31, 2004 is not known.

The budget has been prepared in accordance with accounting principals generally accepted in the United States of America. The budget statement (Statement of Revenue, Expenditures and Changes in Fund Balances - Budget and Actual - Governmental Fund Types) is presented on the same basis of accounting used in preparing the adopted budget.

The budget has been adopted on an activity basis; expenditures at this level in excess of amounts budgeted are a violation of Michigan law. A comparison of actual results of operations to the General fund budget as adopted by the Township Board is included in the additional information. A comparison of actual results of operations to the Special Revenue Fund budgets as adopted by the Township Board is available at the clerk's office for inspection.

Significant budget overages were as follows:

	 Budget	Actual		
General Fund:				
Public Safety	\$ 23,100	\$ 25,678		
Highways and Streets	51,500	55,308		
Fire Fund	96,000	162,086		

The overage in public safety was caused by higher than anticipated inspector salaries which are offset by additional permit revenue. The overrun in highways and streets expenditures was caused by expenditures funded with County matching funds and is offset by additional revenue.

The Fire Fund opted to pay off a fire truck debt during the year, which not had been budgeted. Beginning fund equity was used to make this payment.



# Notes to Financial Statements March 31, 2004

### Note 8 - Risk Management

The Township is exposed to various risks of loss related to property loss, torts, errors and omissions and employee injuries (workers' compensation). The Township participates in the Michigan Townships Participating Plan for all claims.

The Michigan Townships Participating Plan operates as an insurance purchasing pool for local units of government in Michigan. The Plan purchases commercial insurance on behalf of its members at a lower cost than would be available on an individual basis.

### Note 9 - Permit Fees

The Township oversees building construction, in accordance with the State's construction code act, including inspection of building construction and renovation to ensure compliance with the building codes. The Township charges fees for these services. Beginning January 1, 2000, the law requires that collection of these fees be used only for construction code costs, including an allocation of estimated overhead costs. A summary of the activity for the year is as follows:

Accumulated Surplus - March 31, 2004	\$ 1,819
Indirect costs	 (13,092)
Direct costs	(25,678)
Related expenses:	
Building permit revenue	38,288
Accumulated Surplus - April 1, 2003	\$ 2,301

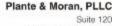
### **Note 10 - Upcoming Reporting Change**

For the year beginning April 1, 2004, the Township will adopt GASB statement Number 34. This will dramatically revise the information being reported in these financial statements. Governmental activities will report information by individually significant fund, as well as in total on the full accrual basis of accounting. Information is not available to present pro-forma data that would show the effect of this change.



# **Additional Information**







Suite 120 511 Renaissance Drive St. Joseph, MI 49085 Tel: 269.982.8000 Fax: 269.982.2800 plantemoran.com

Members of the Township Board Township of Pokagon, Michigan

We have audited the general purpose financial statements of the Township of Pokagon, Michigan for the year ended March 31, 2004. Our audit was made for the purpose of forming an opinion on the general purpose financial statements taken as a whole. The additional information listed in the table of contents is presented for purposes of additional analysis and is not a required part of the general purpose financial statements of the Township of Pokagon, Michigan. This information has been subjected to the procedures applied in the audit of the general purpose financial statements and, in our opinion, is fairly stated in all material respects in relation to the general purpose financial statements taken as a whole.

Plante + Moran, PLLC

September 9, 2004

# General Fund - Schedule of Revenue - Budget and Actual Year Ended March 31, 2004

	Variance								
		2004		2004	F	Favorable		2003	
		Budget		Actual	(Ur	nfavorable)		Actual	
Property taxes	\$	39,000	\$	41,581	\$	2,581	\$	39,083	
Licenses and permits		27,500		38,288		10,788		32,275	
State sources		150,000		158,573		8,573		173,593	
Local sources		-		20,480		20,480		20,205	
Interest		7,000		11,204		4,204		4,866	
Landfill fees		2,500		2,674		174		2,680	
Other		10,520		12,793		2,273		11,392	
Total revenue	\$	236,520	\$	285,593	\$	49,073	\$	284,094	



# General Fund - Schedule of Expenditures - Budget and Actual Year Ended March 31, 2004

	2004	2004	Favorable	2003	
	Budget	Actual	(Unfavorable)	Actual	
General Government					
Township Board:					
Salaries and fringes	\$	\$ 7,369	\$	\$ 6,522	
Audit		4,985		4,500	
Insurance		6,122		5,490	
Legal fees		4,546		8,774	
Membership dues		1,004		1,046	
Printing and publishing		775		1,237	
Educational		2,546		1,951	
Ambulance		490		522	
Miscellaneous		657		632	
Street lights		1,141		1,610	
Total Township Board	49,250	29,635	19,615	32,284	
Supervisor:					
Salaries		10,189		9,300	
Office supplies		112		631	
Miscellaneous		136		210	
Assessing		19,345		14,171	
Total supervisor	30,500	29,782	718	24,312	
Elections	1,000	26	974	2,356	
Clerk:					
Salaries		12,072		11,670	
Office supplies		876		846	
Miscellaneous		434		361	
Total clerk	13,350	13,382	(32)	12,877	



# General Fund - Schedule of Expenditures -Budget and Actual (Continued) Year Ended March 31, 2004

			Variance		
	2004	2004	Favorable	2003	
	Budget	Actual	(Unfavorable)	Actual	
Board of Review	800	557	243	643	
Transurari					
Treasurer:		11 252		0.014	
Salaries		11,252		9,914	
Office supplies		1,439		1,135	
Miscellaneous		394		246	
Total treasurer	12 000	12.005	815	11 205	
i Otal ti easul ei	13,900	13,085	010	11,295	
Township Hall:					
Salaries		264		302	
Utilities		3,308		2,881	
Maintenance		1,946		1,693	
Miscellaneous		202		394	
Capital outlay		-		-	
Total Township Hall	14,100	5,720	8,380	5,270	
·					
Total general government	122,900	92,187	30,713	89,037	



### General Fund - Schedule of Expenditures -Budget and Actual (Continued) Year Ended March 31, 2004

			Variance	
	2004	2004	Favorable	2003
	Budget	Actual	(Unfavorable)	Actual
Public Safety				
Ordinance enforcement	23,100	25,678	(2,578)	20,334
Highways and Streets				
County Road Commission	51,500	55,308	(3,808)	64,956
Other:				
Cemetery:				
Salaries		1,945		1,735
Maintenance		11,527		9,591
Miscellaneous		37		87
Total cemetery	14,080	13,509	571	11,413
	,000	. 07007	<b>.</b>	,
Landfill	7,500	6,120	1,380	6,596
Planning Commission:				
Fees and per diem		1,225		2,050
Legal fees and miscellaneous		66		258
Total Planning				
Commission	4,300	1,291	3,009	2,308
	<u> </u>	<u> </u>	<u> </u>	<u> </u>
Total other	25,880	20,920	4,960	20,317
Total expenditures	\$ 223,380	\$ 194,093	\$ 29,287	\$ 194,644



# Special Revenue Funds - Combining Balance Sheet March 31, 2004

							Totals			
Assets		Fire	C	emetery	Am	bulance		2004		2003
Cash	\$	9,139	\$	-	\$	963	\$	10,102	\$	40,940
Investments		97,042		-		-		97,042		148,108
Due from other funds		29,875		-		3,300		33,175		-
Taxes receivable		11,023		-		1,763		12,786		10,669
Restricted assets		-		73,179		-		73,179		67,046
Total assets	<u>\$</u>	147,079	<u>\$</u>	73,179	\$	6,026	<u>\$</u>	226,284	<u>\$</u>	266,763
Fund Balances										
Reserved	\$	-	\$	73,179	\$	-	\$	73,179	\$	82,605
Unreserved		147,079				6,026		153,105		184,158
Total fund balances	\$	147,079	\$	73,179	\$	6,026	\$	226,284	\$	266,763



### Special Revenue Funds – Combining Statement of Revenue, Expenditures and Changes in Fund Balances Year Ended March 31, 2004

				Totals		
	Fire	Cemetery	Ambulance	2004	2003	
Revenue						
Property taxes	\$ 112,80	1 \$ -	\$ 12,349	\$ 125,150	\$ 116,273	
Interest	2,20	5 1,283	5	3,493	3,019	
Maintenance	-	225	-	225	100	
Lot sales		4,625	<u> </u>	4,625	50	
Total revenue	115,00	6 6,133	12,354	133,493	119,442	
Expenditures						
Fire protection	162,08	-	-	162,086	84,909	
Ambulance service			11,886	11,886	9,516	
Tatal ava andituma	1/2.00	,	11 00/	172.072	04.425	
Total expenditures	162,08	6 -	11,886	173,972	94,425	
Excess (Deficiency) of Revenue						
Over Expenditures	(47,08	0) 6,133	468	(40,479)	25,017	
Fund Balances - Beginning of year	194,15	9 67,046	5,558	266,763	241,746	
Fund Balances - End of year	\$ 147,07	9 <b>\$ 73,179</b>	\$ 6,026	\$ 226,284	\$ 266,763	





Plante & Moran, PLLC

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To the Board Township of Pokagon Dowagiac, Michigan

In planning and performing our audit of the financial statements of the Township of Pokagon for the year ended March 31, 2004, we considered the Township's internal control structure in order to determine our auditing procedures for the purpose of expressing our opinion on the financial statements. The consideration we gave to the internal control structure was not sufficient for us to provide any form of assurance on it. However, we noted certain matters involving the internal control structure and its operation that we consider to be reportable conditions under standards established by the American Institute of Certified Public Accountants. Reportable conditions are significant deficiencies in the design or operation of the internal control structure that have come to our attention and, in our judgment, could adversely affect the Township's ability to record, process, summarize, and report financial data consistent with management's assertions inherent in the financial statements. This report contains items considered to be reportable conditions, as defined above, as well as other items we feel warrant your consideration.

#### TIMELY AND ACCURATE BANK RECONCILIATIONS

As a part of our audit, we examined the bank reconciliations prepared by the Township. We noted that reconciliations were prepared each month but the balances did not match to the amount of cash reported in QuickBooks. This is apparently due to the fact that cash receipt and other investment transaction information is not being provided to the Clerk in a timely manner. Therefore, QuickBooks is not being kept up-to-date during the year. The Treasurer could save time by providing just the transaction information to the Clerk on a timely basis. Now that the general ledger is on QuickBooks, the software's reconciliation program will automatically prepare a bank reconciliation, which can be generated by the Clerk and reviewed by the Treasurer. This also provides the added internal control of an independent monthly review of the bank reconciliations.

#### TIMELY REMITTANCE OF TAX PAYMENTS

During the audit, we became aware that property taxes were not remitted to other taxing units in a timely manner during the year. Generally, timely remittance is defined as 10 working days after the 1<sup>st</sup> and 15<sup>th</sup> of the month, with 10% of the February 28<sup>th</sup> collection held until tax settlement. Failing to remit these payments in a timely manner is prohibited by law and could result in penalties assessed against the Township.

#### **CONTROLS OVER CASH**

We noted during our audit that most receipts are not kept in the Township safe. Rather, they are placed in an unlocked desk drawer. In addition, cash and checks were not deposited as timely as we would like during the year. We suggest that the Township adopt a policy of at least weekly deposits, with more frequent deposits when necessary due to larger cash collections. Between deposits, checks should be restrictively endorsed and kept with other cash in the locked safe.

#### CONTROLS OVER THE GENERAL LEDGER

While the Clerk is responsible for maintaining the general ledger, it was noted that during the year another Township official "helped out" by entering some transactions into QuickBooks. This caused a breach of segregation of duties and the Clerk had to review the entire year to find out what had and had not been entered. This type of situation could be avoided in the future by adding password protection to QuickBooks and to the Township computers. In addition, a listing of the duties of Township officials, provided by the Michigan Township Association, should be reviewed to make sure that these duties are performed by the proper officials.

#### NEW REVENUE REPORTING MODEL

GASB 34, the new reporting model, calls for implementation in the Township's fiscal year ending in 2005. If the Township is to implement this model in within a few short months, it will need to begin making plans and considering implementation issues as early as possible.

There are some short-term steps the Township should have already begun in preparation for this new reporting model. These would include:

- Updating and verifying fixed asset listings, based on physical observations and estimates (this may also be useful for insurance purposes, both in substantiating a property claim and for ensuring the appropriate limit of property insurance).
- Accumulating data for amounts paid by the Township for major road improvements/reconstruction since April 1, 1980. This data should include name of road, date and amount paid.

#### **UNALLOWED EXPENDITURES**

Elected officials, as well as management, should become familiar with what might be considered potentially unlawful expenditures. The State of Michigan website has provided a reference for local government officials, employees and governmental auditors of selected references that address some of the questionable expenditures of local government. Some of the unlawful expenditures noted are as follows: contributions to non-profit organizations, donations to a private ambulance or EMS service not under contract with the governmental unit, donations — including use of property or equipment to Little League, Scouts, Big Brothers/Sisters, office refreshments and picnics, flowers to the sick or departed, presents to officials and employees or retirement recognition events, etc. A more inclusive listing can be reviewed at the State of Michigan's website at the following web address: http://www.michigan.gov/treasury/1,1607,7-121-1751\_2194-7603--,00.html.

#### UNIFORM TIME REPORTING

During our audit testing, we noted that hourly employees do not use a uniform time reporting sheet. To avoid confusion and possible mistakes in calculating pay, we recommend that the Township create a standard time reporting form and require employees to utilize this in the future.



#### **ACH POLICY**

Public Act 738 was passed, which allows local units of government to make and accept electronic funds transfers (ACH payments), if the local unit adopts a formal policy. While local units of government may have already been using the ACH system for payroll tax remittances and for the direct deposit of payroll, this new law requires a policy to be adopted.

Beginning immediately, a local unit's governing body needs to adopt a policy on ACH arrangements that includes all of the following:

- Designation of an individual as the party responsible for payment approval, accounting, reporting and compliance with the ACH policy;
- A statement that this individual is required to submit documentation as follows:
  - 1. describe the goods or services purchased,
  - 2. the cost,
  - 3. date of payment, and
  - 4. the department benefiting from the purchase;

A system of internal controls to monitor the use of ACH transactions; and the approval of invoices before payment. While, the Township is not currently utilizing these types of transactions, it may be required to do so in the future for payroll taxes or other types of remittances. We suggest that the Township adopt a policy now to cover any future use of ACH transactions.

#### **CREDIT CARD POLICY**

Another policy that the Township may want to consider adopting for future use is a credit card policy. While the Township does not currently have or use any credit cards, this option may be exercised in the future if a policy is properly adopted.

We sincerely thank you and appreciate the courtesy and cooperation extended to us by you and members of your organization during the audit. We appreciate the opportunity to present these recommendations for your consideration and will be pleased to discuss them further at your convenience.

This report is intended solely for the information and use of the management, and others within the organization.

Plante + Moran, PLLC

September 9, 2004